

Information for FOI request reference FOI220571

1. Sustainability Committee - there are no minutes or reports relevant to your request over this period.

2. Capital Investment Group - there are no minutes or reports relevant to your request over this period.

3. Systems and Partnership Committee - the following report extracts are relevant to your request. The minutes taken mirror the content of these reports where relevant to the helideck.

3a. Strategic Initiative Update Report – S&P 29/07/2021

Agenda Item 9 - 3T's RSCH DEVELOPMENT

Stage 1 Progression

The key areas of risk are relating to the ongoing assessment and remediation of the works to the Thomas Kemp Tower including potential defects associated with the external lift links and the condition of the cladding.

3T's Stages 1 – Programme Directors Report 20/07/2021

3.0 Programme

3.1 The next significant milestone is the completion of the Helideck, which is confirmed as 27th October 2021. Bayard's, the Helideck installer, is due to return to complete their commissioning and training of relevant Trust staff at the end of July.

5.0 Cost Management

5.3 There have been 7 additional cost items raised in the period or remain outstanding, as follows:

- TKT Level 1-3 construction works (£1,250k).

5.4 The total value of these potential Compensation Events is..., including an assessed allowance of £1.25m for TKT L1-3...

There are no further appendices attached to this report.

3b. Strategic Initiative Update Report – S&P 28/10/2021

Agenda Item 9 - 3T's RSCH DEVELOPMENT

Stage 1 Progression

The key areas of risk are relating to the ongoing assessment and remediation of the works to the TKT including potential defects associated with the external lift links and the condition of the cladding. Completion and handover of LoR Helideck works will be completed in October 2021 with Trust actions to complete the TKT works planned from December to March prior to commissioning works.

3T's Stages 1 – Programme Directors Report 12/10/2021

3.0 Programme

3.1 Completion of the helideck remains the 26th October, following which the Trust will undertake backlog maintenance works to the external cladding systems.

5.0 Risks

5.1 The Risk Register has been reviewed in the reporting period with the individual workstreams issuing updates. In September 6nr risks were closed. These are:

- TKT Level 1-3 works: not to be instructed to proceed;

5.3 New and outstanding Early Warnings Notices (EWN's) in the Period include:

- Helideck Commissioning, delays due to Bayard's visit being postponed;

There are no appendices attached to this report.

3c. Strategic Initiative Update Report – S&P 28/04/2022

Agenda Item 9 - 3T's RSCH DEVELOPMENT

There are a number of early priorities that will be taken forward in quarter one, including delivery plans for the operationalisation of the helideck...

3Ts Strategic Initiative Systems & Partnership Committee April 2022 Report

Programme Scope and Goals

Scope

In Scope

- Helideck completion and delivery.

Project Goal

- Delivery of the Helideck and operationalisation to deliver the final system wide Major Trauma benefits

Workstream Update

Task & Finish Groups

Look Back • Helideck Handover to Trust completed.

4. 3Ts Steering Committee - the following minutes and report extracts are relevant to your request.

4a. OAB/01/21/4 Matters Arising - 3Ts COMMITTEE – 26/01/2021

4.1 The Committee asked for an update from [REDACTED] regarding the progress of the TKT and Helideck investigation. [REDACTED] stated that the surveys have been postponed due to the bad weather. [REDACTED] said that he would ask [REDACTED] to provide an update to the Committee after the meeting. [Following the date of this meeting, [REDACTED] has circulated an update to the Committee.]

4b. OAB/02/21/4 MATTERS ARISING – 3Ts COMMITTEE – 23/02/2021

4.1 [REDACTED] joined the Committee to present an update on the Thomas Kemp Tower Helideck survey and review, to confirm the integrity of the Thomas Kemp Tower (TKT) external building cladding.

4.2 [REDACTED] stated that as previously reported to the Committee regarding the possible integrity concerns over the TKT cladding report by Ramboll. The Trust committed to work with the Trust appointed Cowan Consultancy to review the Ramboll report findings and conduct physical cladding inspections, in order to provide the Trust with assurance over the fire safety and risk, and the ability for the tower to withstand high winds including helicopter downdraft associated with the Helideck. [REDACTED] reminded the Committee that the review over the fire risk had been conducted and concluded that there were no significant fire risk, with the work now focusing on the structural integrity of the TKT cladding.

4.3 In relation to the physical survey of the cladding, the Trust has progressed with the physical inspection but has experienced some challenges relating to severe weather which resulted in the inspection cradle not being fully serviceable which LOR are now overseeing. [REDACTED] advised that the cladding will need to be removed for further inspection and the Trust is awaiting a new date in order to erect the scaffolding to facilitate this. Once that has been completed, further calculations will be received in order to finalise the report. Despite the challenges the Trust has been able to undertake a limited physical inspection of the cladding and its elevations which are deemed to be good.

4.4 The Trust was awaiting confirmation of the assessments undertaken; however, it has now received some calculations on the downdraft of the helideck, which did not identify any defects that will cause ongoing deterioration of the fabric. However, the Trust will not receive endorsement to operationalise the Helideck until all the investigations have been completed.

4.5 The Chair challenged the team in questioning whether a review of the cladding integrity should have been completed before the Helideck was built. [REDACTED] stated that as part of the programme of installation, there was a workstream in place to oversee and commission the new installation, however, following that concerns were raised over the cladding. It will be prudent for the Trust to capture all learnings from this project, which may assist other Trusts with their helideck installations.

4c. O&A/04/21/4 MATTERS ARISING FROM THE MINUTES OF MEETING – 3Ts COMMITTEE – 28/04/2021

4.1 [REDACTED] joined the Committee to present an update on the Thomas Kemp Tower Helideck survey and review undertaken in order to confirm the integrity of the Thomas Kemp Tower (TKT) external building cladding.

4.2 LoR committed to work with the Trust appointed Cowan Consultancy to review the Rambol report findings and conduct physical cladding inspections and analysis, which is now complete.

4.3 The calculations on the downdraft of the helideck did not identify any defects that will cause ongoing deterioration of the fabric. The Committee noted that the Trust will not receive endorsement to operationalise the Helideck until all the investigations and any remediation works have been completed.

4.4 In relation to the materials used and the construction methods applied for the fixings and cladding panels. Cowens have indicated that they agree with the assumptions made in relation to the downdraft from helicopters on the Trust's helideck and remediation works are being completed currently and [REDACTED] will work with [REDACTED] regarding any Capital requirements.

4.5 It was noted that Rambol's calculations which appeared to be conservative in terms of the fixings and materials tensile strength. The calculations have now been reviewed with the outcomes detailed within in the outcomes section of the report.

4.6 Regarding the level of ongoing deterioration of the building fabric, it was noted that Cowen and the Trust's Estates team have not identified defects which negatively affect the fabric of the building. It was noted however, that the Trust is taking this opportunity to look at the window casement strength when formulating plans for the cladding.

4.7 [REDACTED] reminded the Committee that the review over the fire risk had been already been conducted and concluded that there were no significant fire risks.

4.8 [REDACTED] questioned the concerns regarding Rambol's appetite for risk and asked who holds the liability given the difference of opinions between both Rambol and Cowen Consultants. [REDACTED] confirmed that both engineers are closely aligned on the downdraft element, the high winds remains a separate issue and it was confirmed that both consultants are experts in their field, but the final judgement is that of the Trust.

4.9 The Chair asked when the Helideck might be operational and whether there were further implications if it continued to be delayed. [REDACTED] confirmed that the Helideck operations, within the plan, should be operational from Summer 2021, but that this remains subject to the appropriate Civil Aviation approvals. The operational assessment of the helipad has been delayed due to UK travel entry restrictions given the team would have to travel from Europe. The plan included a maximum of two landings per week which is not expected to generate any more activity than the Trust receives currently. Karen Geoghegan added that alongside the formal report it will be necessary to commission the final agreement with Specialist services for the funding of this pathway. The Trust is likely to see a net loss of up to £1.5m to operate the helipad against the expected activity income.

4d. Minutes of the 3T's Steering Group meeting held on 7th December 2021

3. Programme

3.3 The Trust have formally taken ownership of the Helideck and TKT roof area. There is now a period of commissioning before the Helideck can start trial landings and then become operational in Spring 2022.

3.8 KG suggested a separate Workstream for the Helideck, rather than including it within the Capital Workstream.

3.9 [redacted] asked about the process of commissioning the Helideck and how the Trust will arrange the 'go-live'. [redacted] advised this is a fluid process and there are no confirmed dates for each step, however the go-live is expected in Spring 2022.

4e. 3T's Steering Group - 25 January 2022
Helideck Operational Provision and Costs Report
(Attached – redacted where necessary)

4f. 3T's Steering Group - 16 March 2022

Agenda Item 5 - Capital and Equipping Report

9. Planning and other Statutory Consents

9.4. The following conditions are due to be submitted to BHCC now the Section 73 planning application has been approved:

- Condition 11: helipad external lighting details.

4g. 3T's Steering Group - 29 April 2022

Agenda Item 4 - 3T's Stages 1 – Capital and Equipping Update (April, 22)

5. Risks

5.1. The Risk Register has been reviewed in the reporting period with the individual subgroups issuing updates. In March 15 risks were closed as follows:

- R209: The Operation and Maintenance Manuals for TKT and Helideck is complete with all required information available.

8. Planning and other Statutory Consents

8.1. The Section 73 application to the BHCC Planning department was approved at the Planning Committee on the 9th March 2022. This means the construction changes/alterations to the consented scheme are now approved.

8.2. This approval allows several risk items to be reduced or closed and the team can now develop the required information for the outstanding planning conditions that need to be submitted to BHCC for agreement. This is a positive milestone for the programme, and once formal approval is received, it will allow full Completion to be issued for the Helideck and TKT works (Stage 1-Section 1).

8.7. The following conditions are due to be submitted to BHCC now the Section 73 planning application has been approved:

- Condition 11: helipad external lighting details.

4h. 3T's Steering Group - 29 April 2022
Position Paper on Helideck at Royal Sussex County Hospital, Brighton
(Attached – redacted where necessary)

4i. 3T's Steering Group - 21 June 2022

Agenda Item 4 - 3T's Stages 1 – Capital and Equipping Workstream Update (June, 22)

8. Planning and other Statutory Consents

8.3. During June it's intended to submit information to BHCC to allow the discharge of the following planning conditions:

- Condition 10: Final helipad design;
- Condition 11: Helipad external lighting details;

4j. 3T's Steering Group - 22 July 2022

**Update on helideck at Royal Sussex County Hospital, Brighton
(Attached – redacted where necessary)**

4k. 3T's Steering Group - 16 August 2022

Agenda Item 4 - 3T's Stages 1 – Capital and Equipping Workstream (August, 22)

8. Planning and other Statutory Consents

8.3. It has been agreed with the BHCC Planning case officer that the remaining conditions associated with the Section 73 will be collated and submitted in July. The following conditions associated were submitted for approval:

- Condition 10: Final helipad design;
- Condition 11: Helipad external lighting details;

8.4. The final 11 preoccupation conditions, still to be submitted to BHCC, are:

- Condition 17: Helipad annual monitoring reports;

4l. 3T's Steering Group - 20 September 2022

Agenda Item 4 - 3T's Stages 1 – Capital and Equipping Workstream

8. Planning and other Statutory Consents

8.3. There are several post-occupation conditions that also need to be discharged, as follows:

- Condition 17: Helipad annual monitoring reports;

4m. 3T's Steering Group - 18 October 2022

Agenda Item 4 - 3T's Stages 1 – Capital and Equipping Workstream

8. Planning and other Statutory Consents

8.3. There are several post-occupation conditions that also need to be discharged, as follows:

- Condition 17: Helipad annual monitoring reports;